



**DEPARTMENT OF DEFENSE
UNITED STATES CYBER COMMAND**
9800 SAVAGE ROAD, SUITE 6171
FORT GEORGE G. MEADE, MARYLAND 20755

NOV 11 2018

Michael Martelle
The National Security Archive
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2130 H Street, N.W.
Washington, D.C. 20037

Dear Mr. Martelle,

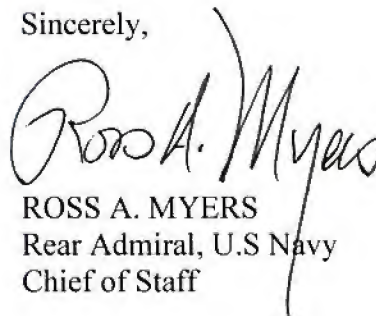
Thank you for your September 21, 2018 Freedom of Information Act (FOIA) request for materials related to the Cyber Components Commander Conference on October 22, 2013.

As the initial denial authority, I am partially denying portions of the document under 5 U.S.C. §§ 552(b)(1) and (b)(3). The denied portions include classified national security information under the criteria of Executive Order 13526 (labeled as (b)(1)) and personally identifying information regarding personnel assigned to a sensitive unit exempt from disclosure under 10 U.S.C. § 130b (labeled as (b)(3)). U.S. Cyber Command is a sensitive unit.

If you are not satisfied with our action on this request, you may file an administrative appeal within 90 calendar days from the date of this letter by U.S. mail or email. If you submit your appeal in writing, please address it to ODCMO, Director of Oversight and Compliance, 4800 Mark Center Drive, ATTN: DPCLTD, FOIA Appeals, Mailbox #24, Alexandria VA 22350-1700. If you submit your appeal by email please send it to OSD.FOIA-APPEAL@mail.mil. All correspondence should reference U.S. Cyber Command case tracking number 19-R021.

Additionally, you may contact the Office of Government Information Services (OGIS), which provides mediation services to help resolve disputes between FOIA requesters and Federal agencies. Contact information is 8601 Adelphi Road – OGIS, College Park, MD 20740-6001. OGIS may also be reached at ogis@nara.gov, 202-741-5770, and 1-877-684-6448.

Sincerely,


ROSS A. MYERS
Rear Admiral, U.S Navy
Chief of Staff



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AGENDA

Cyber Component Commanders Meeting
22 October 2013
1300-1630

Protocol: (b)(3) 130b 969-2951s or (b)(3) 130b 969-2540s / (b)(3) 130b
CAG Rep: (b)(3) 130b 969-3791s / (b)(3) 130b

AS OF: 21OCT13

UNIFORM:

MILITARY: DUTY UNIFORM

CIVILIAN: BUSINESS

Time	Presentation Title and Presenter	Location
1300-1315	(U// FOUO) Welcome and Opening Remarks GEN Keith B. Alexander, USA, CDR USCYBERCOM/DIRNSA/CHCSS	DSCR
1315-1345	(U// FOUO) Cyberspace Operations and Planning Update (b)(3) 130b USAF, USCYBERCOM J3	DSCR
1345-1400	(U// FOUO) CMF Training and Exercises Update (b)(3) 130b USAF, USCYBERCOM J7	DSCR
1400-1410	(U// FOUO) Break	
1410-1530	(U// FOUO) Component Commander Updates on CMF/JFHQ Builds and Service-Specific Shutdown/Sequestration Issues	DSCR
1530-1615	(U// FOUO) Component Commander Discussions <i>Topics Include:</i> (b)(1) Sec 1.7(e) -Impact of Shutdown on Operations and CMF Builds -Joint Cyber Warrior Education Program (JCWEP) Feedback	DSCR
1615-1630	(U// FOUO) Closing Remarks GEN Keith B. Alexander, USA, CDR USCYBERCOM/DIRNSA/CHCSS	DSCR
1630	Depart	

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Cyber Mission Force Training & Cyber Flag Update

22 October 2013

(b)(3) 130b

Director of Joint Exercises and Training (J7), USCYBERCOM

The overall classification of this briefing is: **UNCLASSIFIED//~~FOUO~~**



Shutdown Impact on CMF Training

Furlough Impact on 1st Qtr FY14 CMF Training Schedule:

- **17x** FY13-funded courses **delayed minimum or 21 days** (impacts ~323 students & 219,640hrs lost)
 - Re-starts beginning 21 Oct...(rescheduled classes will retain original rosters)
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- **44x** FY14-funded courses now **delayed until FY14 funds received** (impacts ~913 students & 5,384hrs)
- JCWEP was **delayed 5 days** and the CYBR2005 (Advanced Security Essentials -5 days) block postponed
- **25x** students **delayed Joint Network Attack Course (JNAC)** by 2 weeks
 - Rescheduling 15 Oct class with 28 Oct start (25 CMF attendees) forces 19 Nov class to require swing shift and will run second shift through 22 Nov--goes back to normal day shift 25 Nov
- **19x** students for one full **Mission Commanders Course lost opportunity** (2 week course & 1,520hrs) due to shift in schedule and conflicting instructor commitments
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Cyber Flag 14-1 Update

- **BLUF: "Reduced Scope" Exercise--20% redux in attendees and schedule...canx'd DV Day 6 Nov**
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 - **Local Network/Exercise build** 90% complete external connectivity testing begins 23 Oct
 - Showstoppers: None



Questions/Discussion?



Back Up Slides

Training Pipeline and Training Status Templates



POC and Reference Links

• J7 POCs

- NMTs/NSTs/CSTs (b)(3) 130b
- CMTs (b)(3) 130b
- NMTs/CPTs (b)(3) 130b
- CPTs (b)(3) 130b

Other references on NSANet:

- “Go ELM” for pre-requisites
- “Go ITP”

• ADET Scheduling POCs

- (b)(3) 130b
- (b)(3) 130b (CYEC/NETW/NETO/COMP/CYBR)
- (b)(3) 130b (NETA/CRSK/RPTG/ANSK)
- (b)(3) 130b (NETO3200/CYBR3800)

- [J7 Portal](#) – Standards, workrole pipelines, Cyber Development Plans, JQRs, etc...

http://intelshare.intelink.ic.gov/sites/uscypercom/j7/CMF_Training/Training/Forms/AllItems.aspx

- [ADET Portal](#) – Training Schedule, Service Requirements Spreadsheet, etc...

<https://ls.icrf.nsa.ic.gov/adet/org/college-cryptology/cno/cmfsite/CMF%20Training%20Seat%20Requirements/Forms/AllItems.aspx>

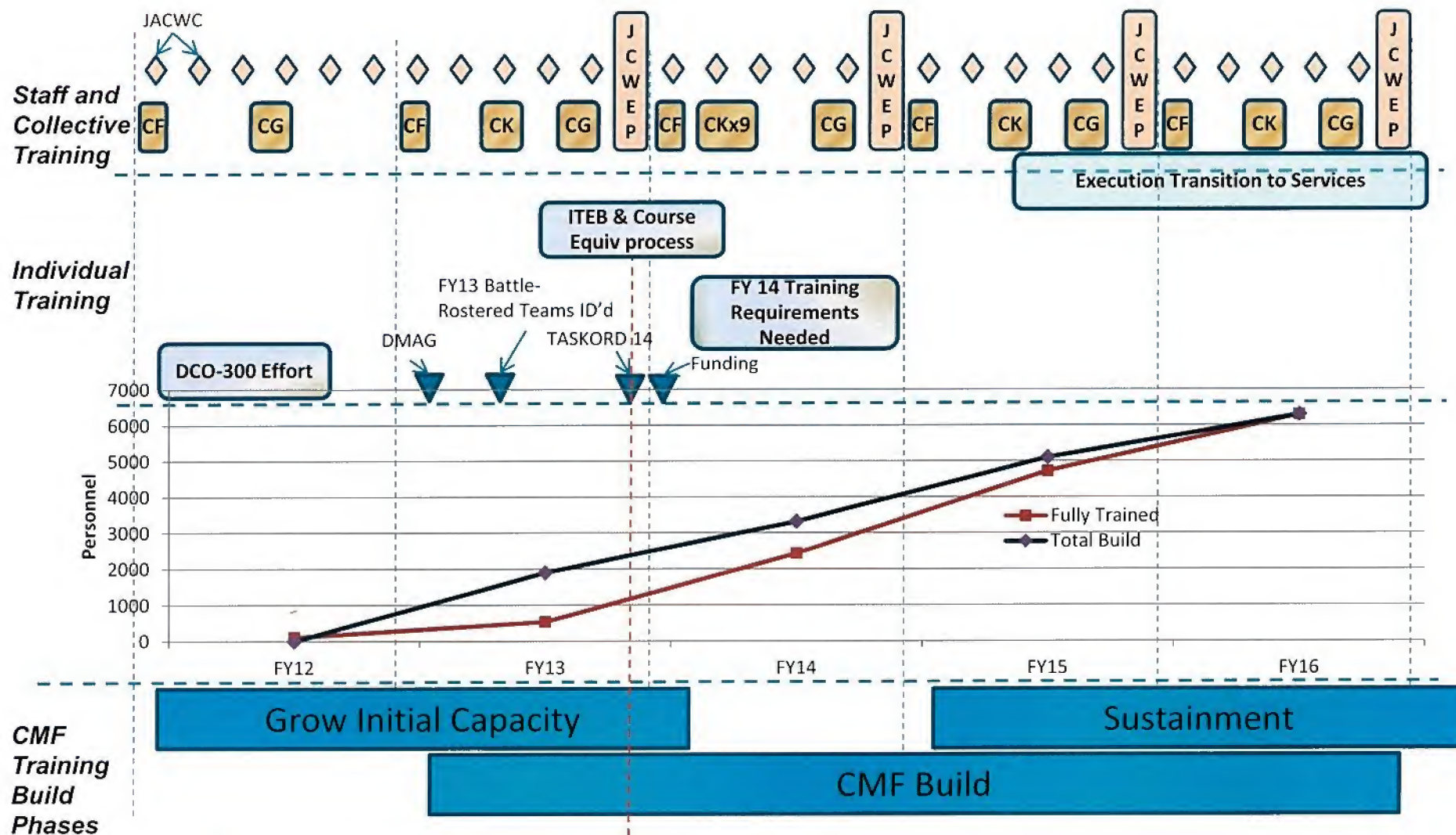


CMF Training Challenges/Mitigations

Challenges	Mitigations
<ul style="list-style-type: none"> Course Requirements Scheduling & Throughput <ul style="list-style-type: none"> Training Pipeline Stabilization Grandfathering experience/training Intermediate Cyber Core (ICC) for CPT JACWC (CMF leadership training) Red/Blue/Hunt Methodologies Training (for non-National CPTs) 	<ul style="list-style-type: none"> Training products locked 17 Jul and posted to CMF Training Portal Individual Training Equivalency Board and Course Equivalency processes easing demands on training pipeline Alternate ICC (ALTICC) and ALTICC Cohorts built/offered along with Service course equivalency process (e.g. 24th AF's INWT) Approved PACWC variant/pilot and priority for CMF in Oct & FY14 classes Working with J34/5 to identify specific methodology requirements; training development effort will follow
<ul style="list-style-type: none"> Workrole/Functional Job Qualification Requirements (JQRs) 	<ul style="list-style-type: none"> JQR team completed writing/staffing of all 28 CPT JQRs CMF JQR TASKORD (19 Sep) for remainder of CMF non-CPT positions Developed IOO and Auditor JQRs for staffing to alleviate sponsorship
<ul style="list-style-type: none"> Mission Assignment/Alignment Training Impacts 	<ul style="list-style-type: none"> Working in concert with J2/J3/CNMF/NSA on Mission Alignment Board process to ensure ability to attend sponsorship-required training
<ul style="list-style-type: none"> Collective training standards <ul style="list-style-type: none"> Tasks, Conditions & Standards identified Team Certification JF HQ Certification CNMF HQ Certification 	<ul style="list-style-type: none"> Build of Training & Readiness (T&R) Manual captures CMF-specific training standards for individual thru collective training--est Feb 14 Cyber Knight/Guard/Flag w/Svc Cyber Components inform T&R Manual task, conditions, and standards CFIST developing Joint Mission Essential Tasks (JMETs) for JF HQ Expanding "Cyber" series of events in FY14 to inform Service presentation of forces
<ul style="list-style-type: none"> Career planning and retention 	<ul style="list-style-type: none"> Work force development working group working with services on identifying critical work roles for retention
<ul style="list-style-type: none"> Funding <ul style="list-style-type: none"> Projected RMD funding estimate TDY Funding 	<ul style="list-style-type: none"> RMD funded, but "fragile" based on fiscal environment Mitigated by leveraging 4 National Cryptologic System (NCS) centers--USCYBERCOM TDY funding provided by exception for non-NCS courses



CMF Training History...getting to glideslope



◆ Joint Advanced Cyber Warfare Course (JACWC)



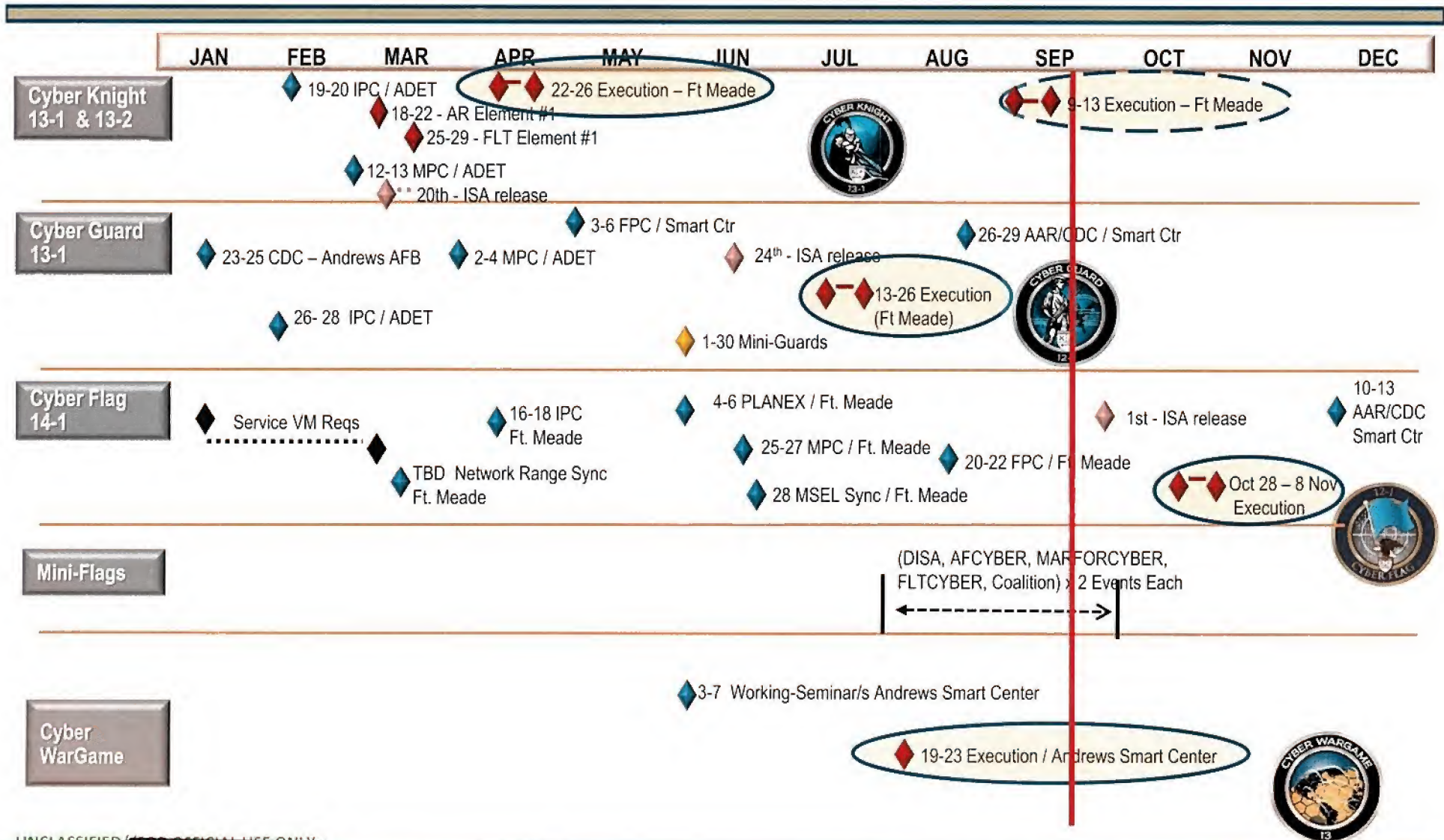
CMF Training “Template”

- Training Template is a **Leadership Tool** to help track each individual teams training progress
- Will help forecast future training requirements (i.e. people, \$, schedule)
- Aggregated data will answer the “glide slope” question

(b)(1) Sec 1.7(e), (b)(3) 130b



USCYBERCOM 2013 Exercises & Wargame



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◆ Execution
 ◆ Conference
 ◆ ISA release date
 ◆ CG Mini Guards Spin-Ups
 ◆ Persistent XNET Dev



Cyber Component Commanders Meeting (22 October 2013)

The overall classification of this briefing is: ~~TOP SECRET//NOFORN~~

Classified By (b)(3) 130b
Derived From: USCYBERCOM SCG
Dated: 20111011
AND
Derived From: NSA/CSSM 1-52
Dated: 20070108
Declassify On: 20380901



Cyber Component Commanders Meeting

(22 October 2013)

Cyberspace Operations

(b)(3) 130b

USCYBERCOM J3

The overall classification of this briefing is: ~~TOP SECRET//NOFORN~~

Classified By: (b)(3) 130b

Derived From: USCYBERCOM SCG

Dated: 20111011

AND

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(U) Operations & Planning Update

(b)(1) Sec 1.4(a)

- (U//~~FOUO~~) Presentation brief to J3 (b)(3) 130b DISA) scheduled 24 Oct, STRATCOM on 28OCT



Cyber Mission Force: FY13 – FY14 Build

(b)(1) Sec 1.4(a)

USA =  USAF =  USMC =  USN = 

National Mission Teams

National Support Teams

National Cyber Protection Teams

DoDIN Cyber Protection Teams

(b)(1) Sec 1.4(a)

Combat Mission Teams

Combat Support Teams

CCMD Cyber Protection Teams

Service Cyber Protection Teams

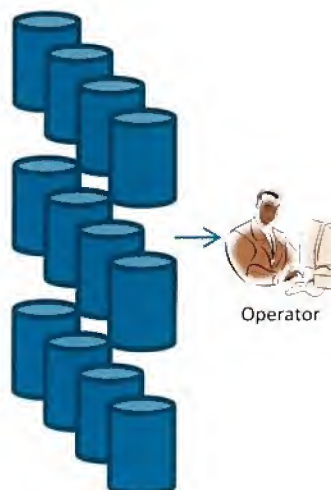
(b)(1) Sec 1.4(a)



Current State – Intelligence Centric Platform



Planners,
Targeteers, Linguists,
TOPIs, R&T Analysts,
Developers, Testers,
Fires Support
Personnel,
Etc.



Databases, Test Labs,
Development Labs...
and More Databases.

Operator

(b)(1) Sec 1.4(a)

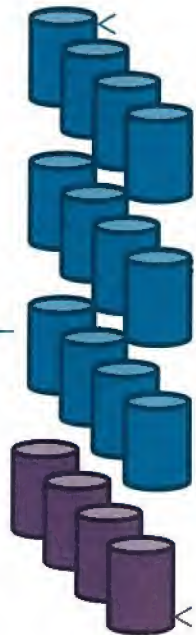
(b)(1) Sec 1.4(a)



Future Strategy

(b)(1) Sec 1.4(a)

(b)(1) Sec 1.4(a)



Databases, Test Labs,
Development Labs
etc.

(b)(1) Sec 1.4(a)

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Planners,
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Cyber Component Commanders Meeting

(22 October 2013)

Cyber Mission Force Training and Cyber Flag Update

(b)(3) 130b

USCYBERCOM J7

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Questions/Discussion?



Cyber Component Commanders Meeting (22 October 2013)

**Next Meeting:
22 November 2013, 0830-1300**

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